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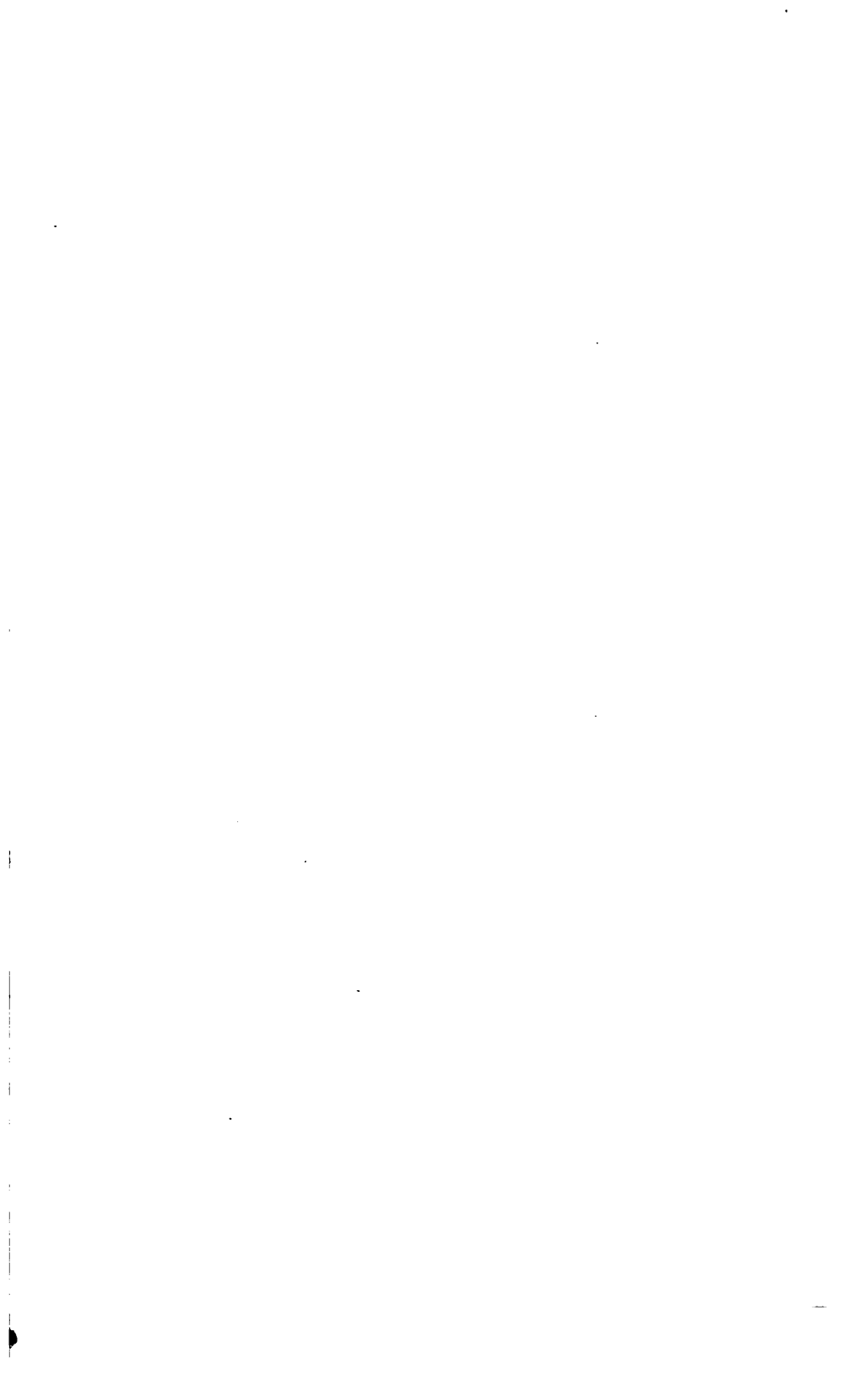
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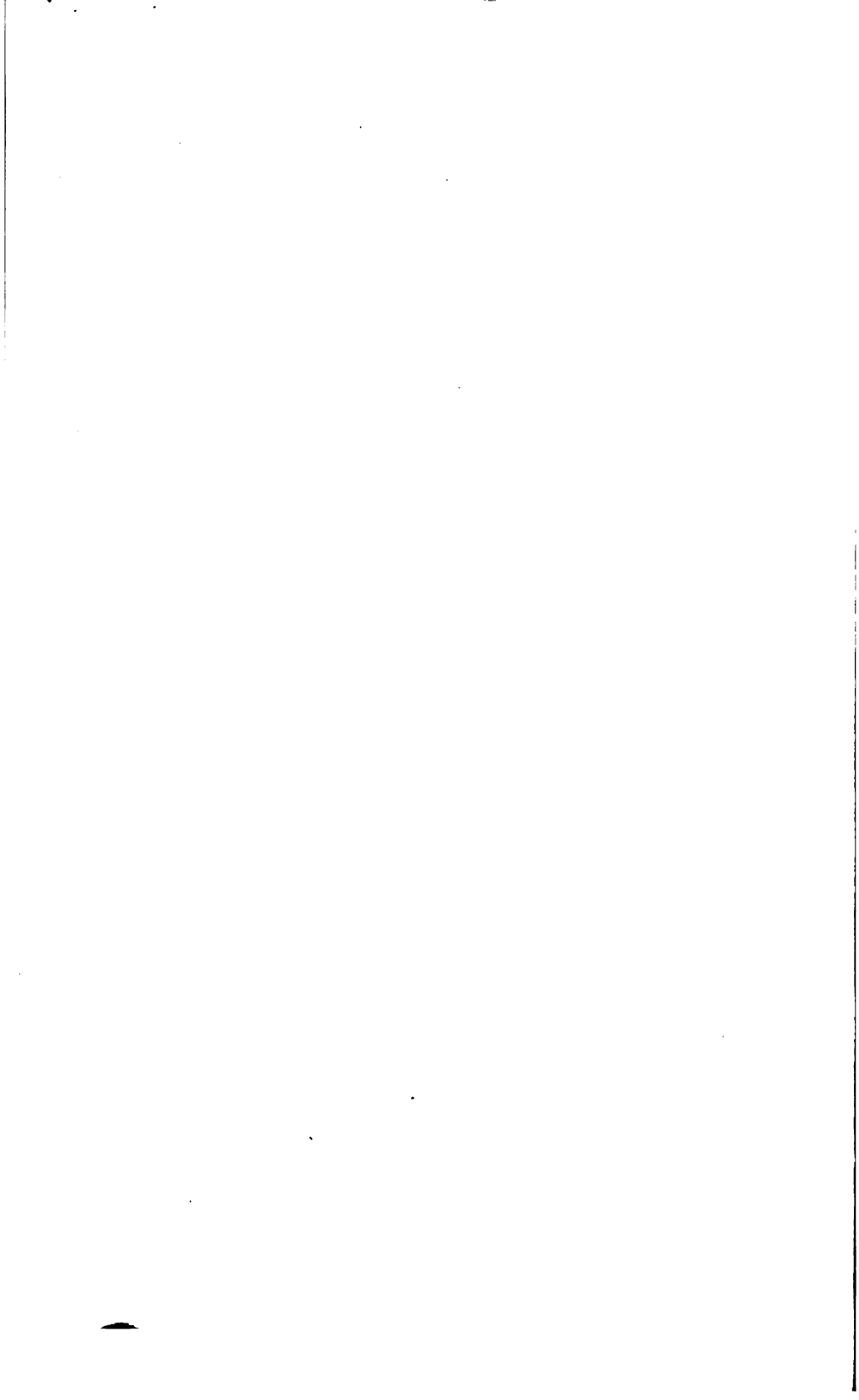
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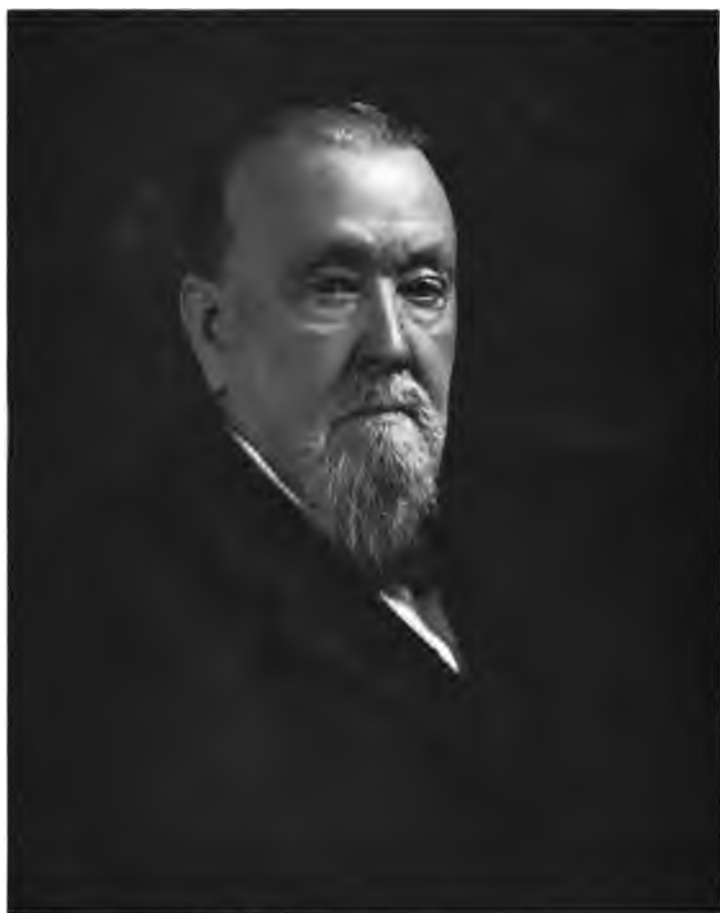
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**CALVIN WELLS**





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*Calvin Wells*

**In Memoriam**

# **CALVIN WELLS**

**BORN, BYRON, GENESSEE CO., NEW YORK**

**DECEMBER 26, 1827**

**DIED, PITTSBURG, PENNSYLVANIA**

**AUGUST 2, 1909**

**PHILADELPHIA**

**Printed for Private Circulation**

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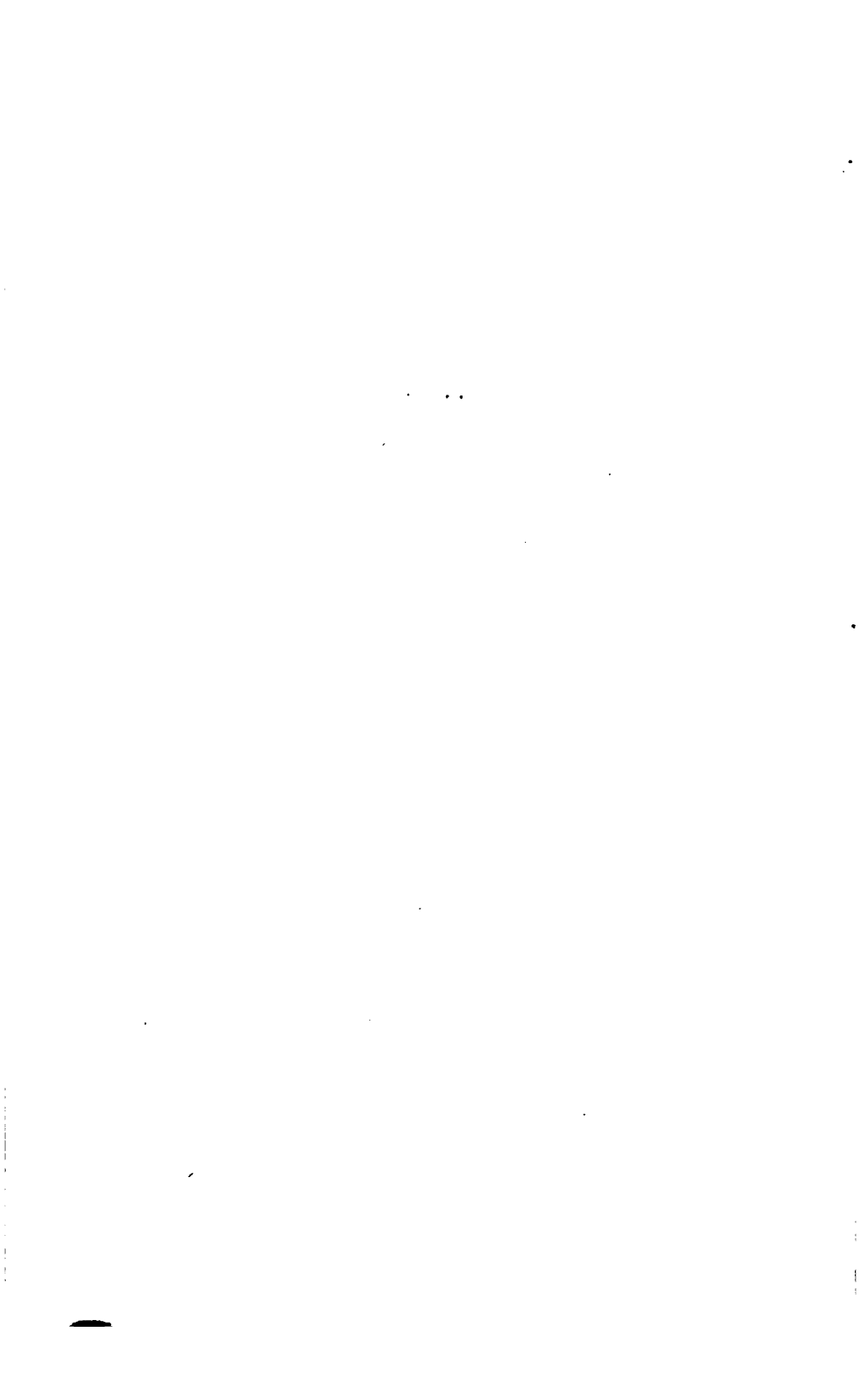
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## **In Memoriam**

### **CALVIN WELLS**



**O**N the evening of Monday, August 2, 1909, at his home, 928 Lincoln Ave., Allegheny, Calvin Wells was seized with a heart attack and died a few minutes later, apparently without pain or suffering. He had had several similar attacks before, at widely separated intervals, but had rallied from them and for several months previous to his last and fatal seizure he had enjoyed the normal good health of a fairly vigorous octogenarian. On the day preceding his death he had attended the morning services in his church, the Third Presbyterian of Pittsburg, and in the same afternoon he went to the funeral of the senior elder of the church, Mr. Stulen. He spent a short time in his office of the Pittsburg Forge and Iron Company on Monday. He was planning to go to Canada later in the week to make his annual visit with his son's family at their summer cottage on Muskoka Lake. The annual meeting of the Pittsburg Forge & Iron Company had been called for an earlier date than usual that he might start the sooner on his Canadian outing. There was nothing to indicate that he had not several years of useful life before him. He ate his dinner at home on Monday evening as usual and afterwards sat out on the porch for a little while, as was his custom on warm summer evenings. He went to his bed-room a little before nine, and there while sitting in an easy-chair the end came. A niece of his wife's, Mrs.

Annie Lincoln, and a trained nurse and other attendants were with him at the time. A physician was immediately summoned, but the end had come, and at the age of 81 years 7 months and 5 days Calvin Wells passed away.

His children, summoned by telegraph, were soon on the scene. Mr. and Mrs. Benjamin G. Wells arrived from Philadelphia early Tuesday morning, Mrs. Annie G. Cook and Mr. and Mrs. C. M. Griggs followed a little later on the next day. All of his relatives by blood or marriage within reach of Pittsburg hastened there to pay the last tribute of respect to their kinsman whom they honored and loved. Letters and messages of appreciation and regret came to the family in large numbers and from all quarters, and it was soon made manifest that in the public estimation a great man, one of Pittsburg's chief citizens, had passed away. It was just past mid-summer, a time when that portion of Pittsburg's population that can do so scatter far and wide, but Mr. Wells' friends came from distant points to attend his funeral. The services took place at 3 o'clock Thursday, August 5, in the Third Presbyterian Church, with which Mr. Wells had been so long and closely associated. We take the following account of the funeral from the PHILADELPHIA PRESS of August 6, 1909.

THE FUNERAL AT THE THIRD PRESBYTERIAN CHURCH  
THURSDAY, AUGUST 5, 1909.

Servant of God, well done!

Rest from thy loved employ;

The battle fought, the victory won,

Enter thy Master's joy.

Simply, impressively, Rev. Dr. William L. McEwan, pastor of the Third Presbyterian Church, to-day closed



the career of Calvin Wells to the public at large, when, with James Montgomery's first stanza of his "Death of a Veteran," the minister ended the public funeral service of the late steel-master, and the body of one of Pittsburg's grandest old men was taken to the family lot in the Allegheny Cemetery, where, before the members of the immediate family, there was a short prayer and "earth was consigned to earth."

As he had lived so Calvin Wells was buried. Display there was none, unless the attendance at the church of the most prominent men in Greater Pittsburg might be considered display. They were all there—jurists, professional men, steel kings and merchant princes—to pay a last tribute to one about whom not one person could say one unkind word.

#### SHORT SERVICE AT HOME.

The funeral services started shortly after 2 o'clock at the family home, 928 Lincoln Avenue, North Side, where there was a short prayer, and the immediate family gazed upon the features of Mr. Wells for the last time.

Then the massive, black, simple coffin, with its plain inscription, "Calvin Wells, Dec. 26, 1827—Aug. 2, 1909," was placed in the hearse and, followed by the pall-bearers and the family, was conveyed to the Third Presbyterian Church, Fifth and South Negley Avenues.

Notwithstanding the family had requested that flowers be omitted, the entire front of the church was one mass of roses, while there were many pieces contributed by officials of the corporations with which he was connected or by personal friends.

As the eight active pall-bearers carried the casket through the entrance to the church, Organist Vincent B.

Wheeler in a subdued strain played Chopin's funeral march, and to this solemn and impressive music the twelve honorary pall-bearers, all close personal or business friends of the dead financier and philanthropist, followed by the sorrowing little body of mourners, wended their way to the front of the edifice where places had been reserved for them.

After the coffin had been placed in front of the reading desk the quartet, consisting of Mrs. C. F. Kimball, Miss Winifred Reahard and Messrs. Ernest Lunt and John F. Roberts, sang one of Mr. Wells' favorite hymns, "Abide With Me," after which Dr. McEwan read the Ninetieth Psalm, the fifteenth chapter of First Corinthians and the twenty-first chapter of Revelations.

"The days of our years are threescore years and ten," read Dr. McEwan, speaking directly to the family, as if to minimize their grief. Mr. Wells had lived to more than fourscore years. "And," he continued, "if by reason of strength they be fourscore years, yet is their strength labor and sorrow; for it is soon cut off and we fly away."

#### PAYS TRIBUTE TO DEAD.

Following a short prayer, the quartet sang "Rock of Ages," after which Dr. McEwan paid a tribute to the dead man, and one that seldom has been equalled in Pittsburg or Pennsylvania and never surpassed. The eulogy was a simple statement of the life of Calvin Wells. Dr. McEwan felt that elaboration was unnecessary. Carefully, step by step, he went over the life of Mr. Wells, beginning at his ancestry, proving of from what solid stock he sprang, and closing with his death.

Dr. McEwan told of how in the coffin before him, wrapped around the dead man, was a woolen shawl which

had been knitted by the wife of Calvin Wells, and which had protected him from cold blasts for many Winters. And even in death the warm shawl, knitted by loving hands, is doing its best to keep warm the body from which the soul has fled.

Almost breaking down with emotion, Dr. McEwan ended his eulogy by telling of how Calvin Wells recently had informed him that when the angel of death came to him he wished the Heavenly messenger to come while he was in harness.

"Those who loved him best," said Dr. McEwan in conclusion, "will not begrudge him the merciful manner in which he was taken. He went as he had wished, suddenly and still in harness."

Then the minister quoted the opening lines, turned away, wiped his eyes and sat down.

Softly the quartet sang "Crossing the Bar," the organist played Chopin's funeral march in C minor, and the dead was left to the immediate family and the pall-bearers.

It had been the intention of the Wells family to have many more pall-bearers, but owing to the season of the year many of the intimate friends of Mr. Wells had left the city for the Summer. The pall-bearers were:

Charles L. Cole, secretary Dollar Savings Bank; Albert J. Barr, of Pittsburg "Post;" W. L. Jones, vice-president of Jones & Laughlin's Steel Company; D. McK. Lloyd, president People's Savings Bank; Andrew Long, cashier Exchange National Bank; John B. Townsend, Philadelphia "Press;" F. E. Richardson, secretary Pittsburg Forge & Iron Company; Thomas F. Noon, superintendent Illinois Zinc Works; A. G. Mitchell, superintendent P. V. & C. R. R.; D. M. Clemson, president

Carnegie Natural Gas Company, and C. A. Dickson, trustee of the Third Presbyterian Church.

The services at the cemetery were brief, consisting of a prayer meant for the immediate family.

ADDRESS BY REV. WILLIAM L. McEWAN, D.D., PASTOR  
OF THE CHURCH.

I. CORINTHIANS, 4:2—"Moreover, it is required in stewards that a man be found faithful."

The child has a great inheritance who is born with a line of strong, godly ancestors behind him. Such an inheritance brings its privileges and its responsibilities. It is a matter for honest pride but not for foolish boasting. The ancestral inheritance of Calvin Wells was a noble one, and he used it wisely.

Calvin Wells was descended from men who came from England as Puritans and were among the makers of New England. Hugh Wells, son of a wealthy Englishman and a zealous Puritan, was the first of the family to come to this new country. He arrived in Boston in 1630 in the "Susan and Ellen." His son Thomas was one of the "Engagers" to settle the town of Hadley in Massachusetts. He married Mary Beardsley, of Hartford, in 1651. Dying in 1691 at the age of sixty, he left fourteen sturdy sons and daughters. The records of the New England settlement, through the Colonial and Revolutionary days, show that each generation of this family had its prominent and patriotic representatives. They were surveyors and legislators, colonels and judges, farmers and preachers, strong, forceful pioneers, righteous and godly people.

The home in western New York where Calvin Wells

spent his boyhood must have been of the best type of American homes. His father, whose name was Calvin, removed from Massachusetts to Genesee County, New York, and married Betsy Taggart, who was the sixth of seventeen children of Rev. Samuel Taggart of Colerain and afterward a member of Congress.

Calvin and Betsy Taggart Wells maintained a religious home life. He was an Elder in the Presbyterian Church. His wife was foremost in all the good works of the community. Their eldest son was set apart for the ministry of the Gospel and became a prominent and useful Presbyterian preacher, serving for fifty years until his death.

The youngest child of these godly parents was Calvin. He was born December 26, 1827. He came to Pittsburg in 1847 for the purpose of entering the university and completing his education. In that year he united with the Third Presbyterian Church. For sixty-two years he continued a member of this church and at the time of his death was its oldest member. When he united with this church Richard Edwards, the first Elder, was also the Superintendent of the Sunday School. He took a warm interest in the lad who had come as a stranger into the church, and cordially welcomed him and encouraged him in its work. Mr. Wells never forgot this kindness. He often referred to it in later years. Without doubt it influenced his character. It would be a blessed thing if more of the officers of the church in these days would show a personal interest in the young men who come as strangers into the community and seek to find a home in the church. Little did this good Elder foresee that the country lad whom he welcomed and put to work in the Sunday School that year would influence the history of this church so profoundly. As the young man grew he

taught in its Sunday School, he sang in its choir, he served on its Board of Trustees and on the important committees connected with its work. He was twice elected an Elder and he declined each time, because he believed that he was better fitted to serve as a Trustee and that here he had full opportunity to do his work. He served the church with the same unflagging zeal and conscientious faithfulness that he gave to his business. He put his mind and heart into the problems connected with the church and felt a personal responsibility for its welfare.

When the time came to remove the church from Sixth Avenue to this location Mr. Wells was the President of the Board of Trustees. His residence was in Allegheny. The removal of the church would mean either the surrender of his membership or the necessity of making a long journey to attend its services. With true unselfishness he exerted his influence to secure the vote of the congregation for the removal of the church. It was necessary to have a capable leader and financier to accomplish the securing of a site and the erection of a worthy building. The outlook was not bright. The undertaking was stupendous. Few business men are ever willing to give the time and the strength, and to assume the enormous responsibility connected with such an enterprise. Mr. Wells accepted the position of chairman of the Building Committee, knowing full well the arduous service that would be required. There were large gifts made by those who loved the church, notably by the family of William Thaw who had been chairman of the Building Committee for the church on Sixth Avenue, but no gifts were larger than Mr. Wells! There were many who generously responded to his calls for service but none who more willingly and faithfully gave their time and strength than he. He was the leader. His courage never wavered,

his patience was never exhausted. His faithfulness was sufficient. Under his wise, far-seeing leadership, and by the example and help of his liberality this noble church was erected. We all concede that this building is his monument in this city to-day.

Members of the church delighted to think as well as to speak of him with respect and affection. He had a peculiar position among us. He never expected or claimed anything. Therefore he was accorded every token of love and honor that could be given.

The church grew more and more to be the object of his love and the centre of his thoughts. Next to his family his interest and his happiness were connected with this church. It was not a sense of duty any longer that moved him to seek the interest of the church; it was his love for it, his happiness in it, that made him want to serve. He gave freely to the Kingdom of God. God gave back to him an hundred fold, according to His promise.

In these latter years of loneliness and a sense of the limitations of age, when so many of his fellow-workers had fallen out of the ranks, he found increasing joy in the fellowship of good people in the church. Within the year he expressed regret that he could not be present at the prayer meeting. He never missed the Sunday services, morning and evening, if it were possible for him to be present. He was in his place last Sunday, and on that day he said that he grew homesick for the church whenever he was absent from its services. The effect of his love for the church was the broadening of his sympathies for all good causes. He helped to educate young men for their life work. He could not resist an appeal from the worthy poor. He gave largely to the hospitals. He helped to support schools and build churches.

In his business life he was greatly successful. To all

his associates he was known always as a man of unswerving honesty. During his long career, whatever might be the changes of conventional standards, he had no need to alter his policy, or to be ashamed of his past record; for his dealings were regulated by the eternal standards of honesty and righteousness, which do not change through the ages. Varied and multiplied as were the relations he sustained to the individuals connected with the enterprises in which he was interested, no man would ever think of suspecting Calvin Wells of graft or dishonesty or of any dealings that feared the light. He left a stainless name. His reputation is spotless. His record is untarnished.

Men who worked under him in factory or mill admired and loved him. He appreciated the good will of those who worked for him. Among his most prized possessions was a testimonial signed by the men connected with an industrial enterprise of which he was an officer, which was a spontaneous expression of their appreciation of his fairness and kindness through the years of their association with him.

It is not often that the newspapers of a community pay such high tribute to any man who has been in active business for so many years. One of the papers of this city speaks of him under the heading, "A Great Soul Gone," and says:

"Calvin Wells was a man so modest and unassuming, even in the great affairs with which he had most to do, that his virile and aggressive character was known only to his most intimate friends. A business man by inspiration, he recognized the power of newspapers for good, and with his surplus capital bought the Philadelphia Press when it was in its less prosperous days.

"The story of Calvin Wells, struggling youth, great manufacturer, proprietor of a great newspaper, is one of the many



romances, more remarkable than any fiction, of the vast activities and opportunities in America. In all phases of his personal character he was a model of the best and highest in human existence. It is not often that so much can be said of any one man with so absolute lack of reservation."

Another one of the papers of this city speaks of him in these terms:

"In the death of Calvin Wells, which occurred suddenly at his residence on the Northside Monday evening, one of the oldest and most versatile of the makers of Pittsburg and Pennsylvania passed away, full of years and honors and good works.

"Mr. Wells was a genuine power in the business world for more than two generations. He was equally successful in mercantile affairs, developing mineral undertakings, promoting and establishing metal-working industries, and in his ownership of a great newspaper. He had the matchless gift not only of insight into what business ventures were likely to prove profitable, but the infinitely rarer quality of picking the right sort of men to carry out his plans. He is one of those who have helped to make Pittsburg and Pennsylvania what they are, and he was just as eminent and successful in many fields outside this State.

"In religious affairs Mr. Wells gave much of his substance, sympathy and counsel. He was a man of vast tenacity, force and ability, which he used wisely and well, as his vigor down to his latest hours of an unusually long life demonstrated."

The secret of his success is found in two qualities which he possessed in an unusual measure. He had high ideals and he followed them faithfully unto death. Nothing was satisfactory to him which could be improved. In his old age he was as willing to change plans and methods as he was in his young manhood. He loved what was beautiful and fine in art, in literature, in nature, in pictures, in poetry, in the movement of blooded horses, and in the characters of men.

He pursued his ideals with uninterrupted patience. Each step forward he was ready to take, but regarded it not as a resting-place so much as a new starting-point. There was a thoroughness about all he did. An indomitable perseverance characterized all his labors. He had an unusual modesty of manner which represented a truly humble mind. He depreciated himself to himself, which is the mark of true humility.

He loved with a full loyalty, and a generous and most tender affection. Such friendship as he gave is rare in this changing life. He did not have what we call an expansive nature. He could not conceal his dislikes and he did not seem to make much effort to do so. He had a remarkable capacity for remaining silent. His sincerity and honesty were so uncompromising that he could not evade, nor was he able to lightly turn aside the conversation from subjects upon which he had positive opinions when he differed from others. If he did not care to speak he made no light conversation to conceal it.

He was a deeply sympathetic man and the troubles of others depressed him. He felt keenly the departure of old friends. He clung to old associations, and there is wrapped about him in his coffin to-day a knitted shawl which his wife made with her own hands and which he loved to use daily since her death. He grew gentler as he grew older. Chastened by sorrow, mellowed by experience, made more tender by the grace of God, he was a beautiful, ripe, christian, old man.

He always desired to die in the harness, and God ordered it so for him. He had been to his office as usual on Monday. He was in his ordinary health seemingly in the evening. At bed-time he complained of feeling ill and in a few minutes the tired heart ceased its beatings.

It was an easy exodus for the good man. Those who loved him best will not grudge him the mercy that led him out so gently to the welcome that awaited him over there. We might almost envy the peaceful departure that was granted him.

The memory of his noble character and the assurance of his blessed entrance into rest will comfort those who called him father and who loved him so tenderly. The shock of his sudden departure and the pain of the separation will soon give place to the precious memory and hopes that belong to the children of such a father.

He was faithful in his stewardship: faithful unto death, and for him there awaited the promised crown of life.

Servant of God, well done!  
 Rest from thy loved employ,  
 The battle fought, the victory won,  
 Enter thy Master's joy!  
 \* \* \* \* \*

The pains of death are past,  
 Labor and sorrow cease,  
 And life's long warfare closed at last,  
 His soul is found in peace.

Soldier of Christ, well done!  
 Praise be thy new employ;  
 And, while eternal ages run,  
 Rest in thy Saviour's joy.

Those of us who lived in loving intimacy with him will be glad at this time to hear the words in which Dr. Patton expressed his farewell to his intimate friend Dr. Hodge:

"Thy loving words shall live in memory's garden like sweet forget-me-nots: and I will hold the broken thread of our high discourse until we meet again."



## **Calvin Wells' Career**



## CALVIN WELLS' CAREER



**C**ALVIN WELLS was born in Byron, Genesee County, New York, December 26, 1827, the son of Calvin Wells and Betsy Taggart.

When the younger Calvin Wells was a boy he met with a serious accident, one ankle being crushed, and it was a number of years before he outgrew it and gained his natural strength. He was the youngest of a family of three sons and one daughter, eleven years lying between him and the one next older than himself. His boyhood was marked by no special event, except that the accident above referred to kept him from athletic sports and labors of the other boys, and compelled him to evolve amusement and occupation from a limited sphere. He attended school the usual period.

He was of a mechanical turn of mind and very handy in the use of tools. This bent of disposition found a wide field of usefulness in later years, and was of vast benefit to Mr. Wells in his manufacturing operations.

In 1842, when he was but 14 years of age, his mother died. That loss had its immediate effect on his future. His only sister was married to a Detroit merchant named P. S. Church, and a few months after his mother's death Calvin Wells became a clerk in the store of his brother-in-law. The "City of Straits" was not the place of wealth and commercial shipping interest it has since become. The establishment in which he was employed had a large country trade, and handled groceries, provisions, and goods of that character. He remained there for two

years, when Mr. Church sold out and went to the Lake Superior region, where the iron mines were being opened for the first time, and the long-discovered mines of copper were being at last developed. Young Wells then returned to Batavia, New York, where he entered a store, in which he remained until 1847.

He had always had a yearning for a better education than had been open to him, and by reading and study wherever opportunity offered he had made a decided advance on the stock of knowledge gained during the days in school. Because of this desire he wrote at this period to a brother, Rev. Samuel T. Wells, who was located in Pittsburg, and in reply received an invitation to go to that city and make his home in his family and attend the Western University. He accepted, although several Batavian merchants made him good offers to remain. He accordingly packed all his worldly goods into a pine box, took a boat on Lake Erie to Erie, thence by canal to Beaver, and on to Pittsburg by boat. He landed in Pittsburg on November 19, 1847—worth, perhaps, \$25 in worldly goods, but with as much willingness to work, courage and tenacity of purpose, as any young man of 20 could possess.

The young man entered the Western University, where he remained until the Winter 1848-49. Early in the year last named he accepted a position as book-keeper in the wholesale dry-goods house of Benjamin Glyde, on Wood Street, in that city. In 1850 Mr. Glyde concluded to wind up his affairs and retire from business. At this point Mr. Wells was by a peculiar incident thrown into business connection with Dr. C. G. Hussey, and the relation formed that had so great an effect on the development of certain lines of manufacturing in Pittsburg. While the



business of Mr. Glyde was being wound up a man named John Hayes called at the warehouse to see Mr. Wells and left word that he had been commissioned by Mrs. Church, Mr. Wells' sister, to deliver to him a package which Mr. Hayes had brought from the Lake Superior region.

Mr. Wells called at the hotel in the evening and discovered that Hayes was the agent of Pittsburg parties who were locating and opening mines at Lake Superior. In the conversation that ensued Mr. Hayes asked his caller what he was doing. Mr. Wells told him, whereupon the other suggested that he was about the kind of a man Dr. Hussey was looking for, and added, "if you will come around to the hotel in the morning we will call on Dr. Hussey, and I will introduce you." This program was carried out, and before the interview was ended a contract was made, and Mr. Wells had entered the doctor's employ. This was about June of 1850.

Dr. Hussey was then fairly started in the copper business, and the copper mill and warehouse in Pittsburg had been opened. Mr. Wells continued in that line of employment until 1852, when he was started by Dr. Hussey in a bacon and pork business on Liberty Street, to sell the product of the Gosport packing house, owned by that gentleman in the West, and also for general dealing in those lines of provisions. The firm name under which this business was transacted was Hussey & Wells. This was carried on until 1858 or 1859, when the firm was merged into Hussey, Wells & Co., for the manufacture of steel.

That new combination that eventually had so great an influence in the world of steel was originated by a party of gentlemen consisting of Dr. Hussey, Thomas M. Howe,

James M. Cooper and Calvin Wells. The former line of business was discontinued and Mr. Wells was made general manager of the one that took its place. In 1859 they commenced the erection of works on the spot now occupied by the company's successor, Mr. Wells having spent a part of the previous Winter in the East learning all that could be discovered in this country at that time about the manufacture of steel.

The business when once fairly under way grew with great rapidity, receiving a wonderful development during the Civil War, and making a large amount of money. It was the first concern in America to give permanent attention to the highest grades of steel. Others had made attempts in that direction, but none had compassed such results as to be recognized as a success. Mr. Wells gave the business his entire attention, and worked with unfailing courage and unfaltering hope. He was naturally fitted for the line of labor he had assumed, and brought to the discharge of his duties qualities that could not fail to command success.

He superintended the erection of the buildings and machinery, and for ten years traveled much to various parts of the country, getting the new commodity introduced, and proving to a doubting people that America had at last entered her own market in successful competition with English steel. It was really the first serious opposition England had met, and more than one of their representatives came to Pittsburg to learn if the industry as attempted in America was spasmodic and ephemeral or a serious solution of a great problem. They soon discovered that the latter was the proper decision of the situation, and that Hussey, Wells & Co. had come into the business with a permanent purpose. They imported

English workmen, who taught the intricacies of the trade to home workmen, who in turn were soon able to teach others. Mr. Wells sold out his interest in this establishment in 1876, and his long connection with Dr. Hussey came to an end.

Meanwhile Mr. Wells had been connecting himself with other forms of business usefulness. In 1865 he became interested in a concern for the manufacture of railway elliptic springs. He was a half owner in the firm of A. French & Company. In the Fall of 1864 one of the patrons of Hussey, Wells & Company, in the West, gave Mr. French a letter to Mr. Wells stating that he had some new ideas in regard to the manufacture of railway springs that were well worth looking into.

Mr. French came on to Pittsburg as the representative of a party of six, who had raised a sum of money and sent him there to establish works and begin the making of springs. Mr. Wells aided him as he could; but in a year and a half he had trouble with his partners, which resulted in their selling out to Mr. Wells. Mr. Wells and Mr. French then made an arrangement, and commenced work in a small way, under the name of A. French & Co., towards the close of 1865 or the beginning of the next year. The business was a success and grew to large proportions.

It had the benefit of the wonderful period following the close of the war, when railroads were being built in all directions, and there was always a ready market for railroad supplies. They early turned out over three thousand tons of springs a year, all made of crucible steel. They were the largest customer Hussey, Wells & Company possessed.

The spring was made on scientific principles, and after

a plan never attempted before, and soon gained a world-wide reputation. In 1882 the production of the concern reached five thousand seven hundred tons of finished springs, and ranged about five thousand tons for several years.

When Mr. Wells left the firm of Hussey, Wells & Company he gave his exclusive attention to the affairs of the spring company for a year or so. In January, 1878, he was elected president and treasurer of the Pittsburg Forge & Iron Company. This large concern had been in existence for ten or twelve years, and Mr. Wells had held some of its stock before active connection with it. In July, 1884, he sold out his interest in the firm of A. French & Company to Mr. French, and the enterprise was at that time reorganized into a joint-stock company, under the name of A. French Spring Company, Limited.

In 1877 Mr. Wells became interested in a line of investment altogether different from any to which he had as yet given his attention. Through the inducements of a friend he was led to join him in the purchase of "The Philadelphia Press," founded by the late John W. Forney. Mr. Wells was for a long time the principal owner of "The Press" stock and chairman of the company by which it is published, and furnished a large portion of the capital needed to hold it up to the progress of modern times, and make it the valuable and solid property it is to-day.

When he entered upon this enterprise he did so with the expectation that his associates would manage it altogether, and that he would not be compelled to give it any personal attention. But the experience of a couple of years showed him that a radical change must be made

somewhere, and he accordingly bought out the others and took hold of the paper with that characteristic good sense and able management he had shown in other lines of business. Edward McPherson was at first secured to fill the editorial chair, but he gave way in 1880 to Charles Emory Smith. For years after obtaining control Mr. Wells gave the paper his personal attention, dictated its policy, and made of it the power and influence that it is to-day.

Mr. Wells made it one of the ablest advocates in the country for a protective tariff, not simply because he was a Pennsylvania man, but because he had studied the question deeply, and looked at it in all possible lights, and been logically forced to the conclusion that protection in the right form is as great a blessing to the farmers of Kansas, the millers of Minnesota, and the cheese-makers of Ohio as to the steel men of Pennsylvania.

Still another large enterprise had this busy and useful man had in charge. In 1868 a German called at his office one day, bringing a letter of introduction from a gentleman well known to Mr. Wells. This caller gave an interesting account of some observations he had made in the West in connection with spelter; and this was followed by some practical suggestions he had to make.

Mr. Wells' business sense and thorough knowledge of metals led him to believe there was something in the idea that was worth working out. He consulted with several business friends, and the result was the creation in 1869 of the Illinois Zinc Company, that was chartered with a capital of \$50,000. The works were located at Peru, La Salle County, Illinois, that point being chosen because it was one of the best of the Illinois coal fields, while the land on which the plant was located was flanked on one side by the Illinois River and on the other by the

Chicago & Rock Island Railroad. Mr. Wells was elected president and treasurer of the company at its origin, and held both positions for a long time. He continued to serve as president until his death.

The enterprise met with great success. The capital stock was increased from time to time, until it stood at two million dollars. Its product was thirteen thousand tons of spelter annually, from eight to ten thousand tons of which is made into sheet zinc, while the remainder was sold, the ores used being chiefly purchased in Missouri, southern Wisconsin and northern Illinois. The establishment is one of the largest zinc works in the United States, and has rolling mills, foundries, and all appliances of modern machinery and inventions. Its success was remarkable, and shows that it was ably and carefully handled from the start.

On Mr. Wells' acceptance of the control of the Pittsburgh Forge & Iron Company, in 1878, he took hold with his usual energy, and began soon to produce important results. A large amount of money was put into the concern to reconstruct it and adapt it to the requirements of modern business and meet modern competition. It was made capable of producing twenty-five thousand gross tons of finished material annually.

Mr. Wells was for many years a director in the Exchange National Bank of Pittsburgh, and was also a member of the Board of the Philadelphia Natural Gas Company, of Pittsburgh. But he did not scatter his forces much in his business life, believing that concentration on a few enterprises with proper care and attention to them is the method by which the best success is won, rather than by a brief and half attention to many.

He made steel and iron the main business of his life, with the result that he stood in the front rank of American

makers of those two great commodities. He really threw the main strength of his life into the twenty-six years when he was connected with Dr. Hussey, from 1850 to 1876. His hardest work was done then. His youth and its highest energies were at his command in their freshest vigor, and he labored and thought, planned and executed, and was a moving force in a great business when it commenced to feel the life that is so lusty and mature within it now.

Mr. Wells' success in life was not the result of accident or some lucky strike in an unexpected way. All that he had came as the product of the natural forces within him. His business ability largely lay in his power as an organizer, his systematic methods of management, and his ability to read and understand men, and put the right one in the right place. When engaged in the dry-goods business and preparing to transfer himself to the work in which his life was passed, he was given powerful inducements to remain in the old line of work. But he felt that he was not in his sphere. The faculty of mechanism was strong within him, and his natural desire led him to a life where there was the working of machinery, the application of force and ingenuity to the shaping of raw material into use for man, a grappling with the obstinacy of metals and fashioning them into the finished product. This bent of mind, shown and developed in early youth, was of great help to him in the iron and steel business, especially at a time when manufacturers were compelled to think out and test the ideas that had not been put in use in America before.

#### PERSONALITY OF CALVIN WELLS.

A just estimate of the personality of Calvin Wells would describe him as having been a man of strong will, resolute courage and a great tenacity of purpose. He was not

discouraged or baffled even by the most formidable obstacles in the prosecution of any plan upon which he deliberately entered. His distinguishing ability was his executive force and talent for organization. It is this capacity which enabled him to conduct numerous enterprises and keep all the threads in his hands. Fertile in resources, clear in insight, prompt in decision and energetic in action, he was quick and sure to see what could be accomplished, and restless and untiring in advancing to that end.

His special gifts had, perhaps, the finest field for their exercise in building up and successfully establishing a business which had languished and withered under less vigorous and liberal management. His methods were broad and free-handed, and aim at profits rather from the realization of large returns than from the enforcement of small economies. A perfected enterprise of any sort had less interest for him than one whose possibilities were yet undeveloped. He was firm in his grasp of ruling principles, and followed them as a guiding chart in the conduct of his various undertakings.

When he acquired the control of a newspaper he was entirely without experience in that kind of enterprise, but he applied sound business maxims to its organization, he made himself familiar with the central elements upon which its success depended, and, with his practical sagacity, his judgment upon a journalistic question soon came to be as sure as that of a trained journalist. He had the faculty of absorbing whatever of suggestion or information came to him, and turning it to the best account without permitting it to divert him from his purpose or to sway him from his fixed convictions. To whatever he undertook he brought large conceptions and broad views.



The key to his method was thorough organization and the highest standard of works.

Mr. Wells was one of the men whose brain, energy, sound judgment and interest in his home State helped to make Pennsylvania what it is. His business reputation, aside from the fact that he was for years the proprietor of "The Philadelphia Press," made him one of the most widely known men in this section of the country. Then again, he was one of the pioneers of the steel industry, and well could be classed among the captains of industry, whose work furnished such splendid foundation for further development by the business men of to-day.

He, however, never had time or much disposition for active participation in politics, although a student and observer of all public and political movements, and a willing and generous friend to the Republican party to which he belonged. His father was a Henry Clay Whig, and the party traditions always appealed strongly to the loyalty and love of the son. He had many calls to enter public life, but never felt justified in doing so. He had been too busy. Of late years repeated attempts were made by the Republican party of Pennsylvania to lead him into public life. During a State convention at Harrisburg some years ago he was tendered by telegraph the nomination of Congressman-at-large, which he declined. Other efforts were made with a similar result. He permitted his name to be used as delegate-at-large on the Republican ticket of Pennsylvania in 1884, but there his personal connection with politics came to an end.

In personal qualities he was a man of generous disposition and genial manners. Skilled in reading character, he was rarely deceived in men, though exceedingly trustful to those who enjoyed his confidence. He was strong in

his friendships and supremely loyal in all his associations and engagements.

Mr. Wells gave generous help to others in many quiet ways. Feeling the defects of his own early education, which was not completed when he felt impelled to accept the offer of business employment which had been made in 1849,—defects which he later more than made up by reading and study,—he resolved to secure to those about him, as far as lay in his power, the advantages of which he had been deprived. He accordingly furnished the means for obtaining a liberal education to several young men, who are now filling positions of honor and trust. He also was of great aid to others in this direction to a greater or less extent.

His domestic life was one of his sources of strength during the years of labor through which he passed, and his home was ever to him one of the pleasantest places on earth. On July 5, 1854, he was married to Annie Glyde, a daughter of Benjamin Glyde, who had been his employer some years before. She died in 1859, and in 1861 he was married to Mary Chaffey Glyde, a sister of his first wife, who died in 1904. There were born to him two sons and two daughters. The oldest son was born in 1866 and died in the same year. His surviving children are Mrs. Annie G. Cook, Mrs. Mary C. Griggs, and Mr. Benjamin G. Wells. There are also surviving him fourteen grandchildren and one great-grandchild.

Mr. Wells was a member of the Third Presbyterian Church, of Pittsburg, and for many years had been a member of its Board of Trustees, and was president of this board.

## **Tributes of the Newspaper press**



## TRIBUTES OF THE NEWSPAPER PRESS



EDITORIAL IN PHILADELPHIA PRESS, AUG. 21.

**T**HE death of Calvin Wells, of Pittsburg, on Monday evening, ends the career of a great and good man. His long life of persistent endeavor, untiring energy and keen intelligence was directed to securing results along lines to which his native taste, study and experience inclined him and gave him in course of time intimate knowledge. He was almost the last of the prescient and keen-visioned men who early saw the future of the iron and steel industry of Pennsylvania and gave their energies, time and talent to its development. He had great faith at all periods of his life in the future of his country, and every new development, new discovery or extension of its industrial facilities in any direction never failed to command his sympathetic interest.

The personal ability of Mr. Wells, his capacity for business management and his executive powers early brought him to an important place in the commercial life of Pittsburg. With others he organized a steel business when the trade was still in its early stages. He passed into the manufacture of steel car springs and he engaged in other enterprises which he carried to success. His tastes and talents were versatile, and up to a year and a half ago he had been for over thirty years the chief proprietor of "The Philadelphia Press."

It is given to few men to enter on a new task, after middle life is spent, with signal success, but it was in his

50th year that Mr. Wells acquired a controlling interest in this paper. He brought to the business conduct of the paper native sagacity, a broad vision, a keen perception of the relation and perspective of news and an accurate judgment and estimate of the needs and possibilities of a national newspaper. He possessed judgment in the selection of men and a capacity for giving them field and opportunity for the exercise of their best powers. No one of them but deeply profited by his personal and professional relations with Mr. Wells. He drew them to him with a loyal attachment and regard few men in their whole lifetime feel for any man. He had a profound sense of the public, moral and personal responsibilities of a newspaper and he conscientiously met them. He was by conviction the zealous supporter of public reform, of freedom in party management and of the broad national policies of the Republican party.

To him the newspaper was first and foremost the means and instrument of advancing great causes and holding high the advancing standards of the life of the community in all its relations, political, administrative, social and religious. Every good cause moved him to a sober but heartfelt enthusiasm. For sacrifices, business and personal, in any cause he was always equal. He had that inner patriotism which says little but does much for the general welfare and holds higher the honor and integrity than the mere material prosperity of a nation. Simple, sincere, honorable in all he did, loyal to those who served him and whom he served with an equal and abiding loyalty, every man associated with him cherished and still cherishes his memory as one of the few who made better all who closely know them in their work, their lives, their aims and their ambitions.

Mr. Wells' habit of concentration gave him a mien which doubtless appeared stern to many. He was a serious-minded man, but of a warm, genial and generous nature. Only those closest to him know how very kind was his disposition to those whom he felt had some claim on him or who in any way enlisted his interest and affection. To these he was generous in a large way. Forced by circumstances to forego the advantages of a college education, a loss which he keenly felt, he took satisfaction in enabling others to obtain what was denied to him. It is only large-hearted and broad-minded men who are willing to take chances of this kind and only men of discernment and penetration can afford to do it. Such investments are sometimes disappointing, but Mr. Wells was never deceived. He read with rare insight the character of those with whom he dealt. He sometimes experimented, but he was never long imposed upon.

His long life was busy, fruitful, helpful and successful. Though at no time a man of rugged health he outlived nearly all his contemporaries. Honored by all who knew him and deeply loved by those who stood in a nearer relation to him, the kindest of fathers and the most generous of friends, his death will be long mourned and his memory cherished and honored by those who survive him.

#### PITTSBURG DISPATCH.

#### A GREAT SOUL GONE.

Calvin Wells was a man so modest, so unassuming, even in the great affairs with which he had most to do, that his virile and aggressive character was known only to his most intimate friends. A business man by inspiration, he recognized the power of newspapers for good, and

with his surplus capital bought the Philadelphia Press when it was in its less prosperous days.

With his fine business sense he said that there must be some way to make a greater newspaper from a daily that had been made famous by John W. Forney, and, as in his vast manufacturing interests, he said there is "always a way." In his keen estimate of men he brought to the management of the Press Charles Emory Smith, who had made a wide reputation on New York newspapers and as a correspondent for them from Albany. The history of Charles Emory Smith as editor, as Minister to Russia, as Postmaster General, is well known, and, throughout all, his interests were closely associated with those of the Press and personally in the closest intimacy with Calvin Wells.

The story of Calvin Wells, struggling youth, great manufacturer, proprietor of a great newspaper, is one of the many romances, more remarkable than any fiction, of the vast activities and opportunities in America. In all phases of his personal character he was a model for the best and highest in human existence. It is not often that so much can be said of any one man with so absolute lack of reservation.

#### PITTSBURGH GAZETTE TIMES.

CALVIN WELLS had lived beyond the threescore years and ten of the writer of the ninetieth psalm. He had passed even beyond the fourscore years which the psalmist described as years of labor and sorrow, and without giving evidence that they oppressed his spirit. For more than a score of years beyond the age which Dr. OSLER fixed as the limit of man's usefulness he continued to be a man of affairs. On the last day of his life he was at his



office transacting business. He saw the sun of August 2 go down and then in the night his spirit left its tenement.

CALVIN WELLS was one of the men who worked on the foundations of Pittsburgh and helped to rear the magnificent superstructure built thereon. He was one of the early captains of industry whose effort and lives have been merged with the history of the city which they reared. Like so many of his associates who preceded him to the mysterious realm of death, he was more than a captain of industry. He possessed heart and soul and conscience as well as mind. He gave his time to the many agencies for the development and diffusion of the things that sweeten and elevate life as well as those which make for the physical prosperity of communities and states.

He made a fortune, but not at any sacrifice of his interest in the general welfare. His public spirit kept pace with his success, and his success was great. Mr. WELLS engaged in many enterprises during his long life and leaves behind an inspiring record of achievement. He had his own way to make, and with unconquerable will he devoted himself to the task. He made the most of his opportunities, but did not seek to profit at the cost of another. He leaves behind him that thing more precious than rubies, better than the wealth he accumulated, a good name.

He had in life the respect of the community in which he spent his youth and his old age, and the kind words that will be said of him now that he is gone will be from the heart.

#### PITTSBURGH POST.

In the death of Calvin Wells, which occurred suddenly at his residence on the Northside Monday evening, one of the oldest and most versatile of the makers of Pitts-

burgh and Pennsylvania passed away, full of years and honors and good works.

Mr. Wells was a genuine power in the business world for more than two generations. He was equally successful in mercantile affairs, developing mineral undertakings, promoting and establishing metal-working industries, and in his ownership of a great newspaper. He had the matchless gift not only of insight into what business ventures were likely to prove profitable, but the infinitely rarer quality of picking the right sort of men to carry out his plans. He is one of those who have helped to make Pittsburgh and Pennsylvania what they are, and he was just as eminent and successful in many fields outside this State.

Mr. Wells started in life with little more than a good ancestry and habits which he supplemented by a brief college education. These, with a natural aptitude to business, brought him almost uninterrupted success through changing, trying conditions. His most striking achievement is perhaps the Philadelphia "Press," which in his control has maintained the very highest newspaper traditions and enjoys deservedly great influence and reputation.

In religious affairs Mr. Wells gave much of his substance, sympathy and counsel. He was a man of vast tenacity, force and ability, which he used wisely and well, as his vigor down to its latest hours of an unusually long life demonstrated.

#### PITTSBURGH CHRONICLE TELEGRAPH.

Death has been very busy of late among the men who have had much to do in the development of Pittsburgh. The sudden demise of Calvin Wells adds another to the

recent necrological list of prominent citizens of this community. Mr. Wells was stricken with heart failure and died last night at his home on the North Side, after a regular day's work at his desk. His interests were varied, for he was active in a great number of manufacturing enterprises, as well as being an imposing figure in the financial and journalistic world. His interest in the latter field was not in Pittsburgh, where his manufacturing and financial interests mostly lay, but in Philadelphia, he having become the principal owner of the Press of that city in 1877. In journalism, as in other and widely different activities, he achieved remarkable success, for the Press under his ownership, and under the editorial supervision of Charles Emory Smith, became a powerful organ of public opinion. In politics Mr. Wells was conspicuous as head of the Pennsylvania Republican electoral ticket in the presidential election of 1884, and he could have held many positions of honor in public life, but declined these when offered. His life was that of a typical successful American, and he has gone to his reward at the ripe age of fourscore and two, honored by his fellow-citizens as a man who always reached for and maintained the highest standards.

#### PHILADELPHIA RECORD.

Calvin Wells, of Pittsburg, who has just died in his eighty-second year, was born to be a captain of industry. He began life as millions of boys have, with some advantages, but not many, and very early went to "clerking" in a store. It was by accident that he drifted into the steel business; but there he found a field for his energy and his force of character, his ability to manage men and conduct a business. He rapidly attained success, and

became interested in several concerns associated with the steel business. He bought The Press of this city and installed the late Edward McPherson and soon afterward Charles Emory Smith (both of whom he survived) in the editorial chair, and for many years he gave personal attention to the conduct of a paper that has long been recognized as one of the ablest and most influential Republican newspapers in the country. Of course Mr. Wells was a warm advocate of a high tariff, and to that extent he was a strict party man. But outside of the tariff he was a man of liberal mind; his sympathies were with clean government and honest politics, and he did not hesitate to oppose the organization of his party when the cause of Protection was not involved. Mr. Wells was a man of strong will, great force of character and admirable executive ability. One of the pioneers of the steel industry, he was a type of the men who have made Pennsylvania and the United States industrially great.

SPRINGFIELD, MASS., REPUBLICAN.

People outside of Pennsylvania knew Calvin Wells of Pittsburg, who has just died at the age of 82 years, chiefly for his ownership of the Philadelphia Press. He was one of the stiffest of the Pennsylvania group of high protectionists, and he made the Philadelphia newspaper minister loyally to that cause. Mr. Wells made Edward McPherson his first editor of the Press, but in 1880 Charles Emory Smith was secured, and he did the work to the satisfaction of the man who was notably connected with the development of steel manufacture in this country.

JAMES M. SWANK IN "BULLETIN OF THE AMERICAN  
IRON & STEEL ASSOCIATION."

We are exceedingly sorry to learn of the death of our old friend, Mr. Calvin Wells, president of the Pittsburgh Forge and Iron Company. We have known him intimately since the beginning of our connection with the American Iron and Steel Association thirty-seven years ago. He was at that time a member of the Association and had remained a member ever since, years ago taking an active part in its tariff work. He was in early life an active member of the firm of Hussey, Wells & Co., which made in 1860, at Pittsburgh, the first crucible steel of best quality as a regular product that had been made in this country. With the exception of Mr. Carnegie and Mr. Metcalf Mr. Wells was the last survivor of the Old Guard of iron and steel manufacturers whose enterprise and courage have made Pittsburgh the world's iron and steel centre. He was the cotemporary of B. F. Jones, Dr. C. G. Hussey, Thomas M. Howe, James M. Cooper, John W. Chalfant, Henry W. Oliver, and other Pittsburgh giants in the iron trade, all of whom are now dead. Mr. Wells was a man of sterling qualities and of first-class business qualifications. Pittsburgh may well mourn his departure.

In 1877 Mr. Wells became interested in a line of investment altogether different from any to which he had as yet given his attention in the purchase of *The Philadelphia Press*, which was founded by John W. Forney. Mr. Wells was for a long time the principal owner of the stock of *The Press* and furnished a large portion of the capital that was needed to build it up in line with the progress of modern journalism.



## **Resolutions**





## RESOLUTIONS



### MINUTE OF THE BOARD OF TRUSTEES OF THE THIRD PRESBYTERIAN CHURCH OF PITTSBURGH.

**T**HE Hon. Calvin Wells, President of the Board of Trustees of the Third Presbyterian Church, died on Monday evening, August 2, 1909. Though he had reached the age of eighty-two years, he possessed good health and was present at the church services on the day preceding his death. His death was sudden and unexpected. He united with this church in 1847, and was a consistent and faithful member for sixty-two years. He served it in many capacities; as a member of its choir, as a teacher in the Sabbath School and for a number of years a member of its Board of Trustees. As President of the Board and Chairman of the Building Committee he led the congregation in its moving to this location and the erection of the present edifice. He gave unsparingly of his time and money. Next to his family the church grew to be the object of his chief interest and affection. No member of the church was held in more honor, respect and love than he. His strength of character, his success in business, his generosity toward good causes made him for years one of the foremost citizens of Pittsburgh.

The Board of Trustees of the Third Presbyterian Church at its meeting on November 27, 1909, unanimously adopted the following resolution:

*Be it Resolved*, That in the death of our beloved Presi-

dent, Mr. Calvin Wells, this church has lost one of its chief human helpers, and we, as fellow members, have been made to feel personal grief and sorrow. We rejoice in his splendid service and we count it a privilege to have been associated with him. His example will be a stimulus to us in all good works. We cherish the confident hope that he has entered into the rest that remains for the people of God, and we pledge ourselves anew to the work he loved so well, and to which he was faithful unto death.

WM. B. EDWARDS,  
*Sec'y Board of Trustees.*

MINUTE ADOPTED BY THE BOARD OF TRUSTEES OF THE  
UNIVERSITY OF PITTSBURGH.

Mr. Calvin Wells, a member of our Board since the year 1900, departed this life on the second day of August, 1909.

Mr. Wells' work as a Trustee of the University was for the most part directed toward the development of the Observatory in which he took a great interest. His attendance upon the meetings of the Observatory Committee, of which he was a member, was regular, and he enjoyed especially the annual meeting of the Committee at the Observatory itself. Mr. Wells was a regular contributor to the current expense fund of the University and manifested a very sincere interest in its welfare.

The death of Calvin Wells is not only a grievous loss to the University, and deeply deplored by the members of this Board, but it is felt throughout our City and Commonwealth. Mr. Wells was one of Pittsburgh's most substantial citizens and in the world of affairs he was recognized as a leader. Possessing abilities of the

highest order, he did not confine his energies to business alone but was a power in both Church and State. Whatever he did, he did with all his might. Once committed to a cause he gave it most loyal and devoted service. He was a lover of God and a lover of man. He dies full of years and labors and his memory will long be cherished by those associated with him.

**MINUTE ADOPTED BY THE BOARD OF DIRECTORS OF THE  
ILLINOIS ZINC COMPANY.**

The Illinois Zinc Company was organized on the third day of February, 1870, with Calvin Wells as its first President and Treasurer. From that day to the day of his death, August 2, 1909, he had continuously been a member of the Board of Directors and President and Treasurer of the Company; and it was largely through his wisdom, as its chief executive, and to his wise counsel as a member of its Board that the little smelting concern organized with a capital of \$50,000, has grown to be one of the largest zinc manufacturing companies in the country, with a capital and surplus of over \$2,000,000, whose products are known throughout the entire United States.

We desire to express our appreciation of the services Calvin Wells performed in connection with, and the splendid condition in which he left this Company. We feel the great responsibility his death has placed upon us, to maintain the ILLINOIS ZINC COMPANY in its splendid state of efficiency, and we shall use our best efforts throughout the years to come to that end.

In the death of CALVIN WELLS not only has this Company sustained a great loss, but from the commercial world has been removed one of its foremost figures.

It is further *Resolved* that we extend to the family of Mr. WELLS our deepest sympathy and condolence, and that a copy of these resolutions be sent to each of his children, and that they be spread upon the minutes.

FRANK S. LAYNG,  
*Chairman.*

W. S. CLOW,  
*Secretary.*

MINUTE ADOPTED BY BOARD OF DIRECTORS OF THE  
PITTSBURGH FORGE & IRON COMPANY.

At a meeting of the Board of Directors of the Pittsburgh Forge & Iron Company, held August 31, 1909, the following minute was adopted:

IN MEMORIAM.

It is with feelings of profound sorrow that we are called upon to record the death of Calvin Wells, which occurred on the second day of the present month. He was President of this Company for more than thirty years, and the invaluable services he rendered in that position entitle him to the grateful remembrance of every stockholder.

In business affairs Mr. Wells displayed unusual ability, his judgment being sound, his foresight wonderfully accurate and his methods judicious and honorable. These qualities, joined with his indomitable will and steady perseverance, brought success to every enterprise in which he embarked. As a man he endeared himself to every one with whom he came into close relationship. Those who knew him best loved and respected him most. He was unselfish, sympathetic, the soul of honor, charitable, broad minded and most loyal to his friends. He was a christian gentleman of the very highest type. His death

can only be regarded as a great calamity which has befallen this Company, his family, his friends and the entire community.

To his family we extend our heartfelt sympathy.

By order of the Board.

OGDEN M. EDWARDS,  
*Chairman.*

MINUTE ADOPTED BY THE BOARD OF DIRECTORS OF THE  
PRESS COMPANY OF PHILADELPHIA, PA.

The Directors of The Press Company record with sorrow to-day the death at Pittsburg, August 2, of Calvin Wells, for thirty years the chief proprietor of The Press. The growth, records, books and minutes of this property and corporation carry their own full history of his ownership in one, his long service as President in the other and his direction of both. He was for thirty years in control.

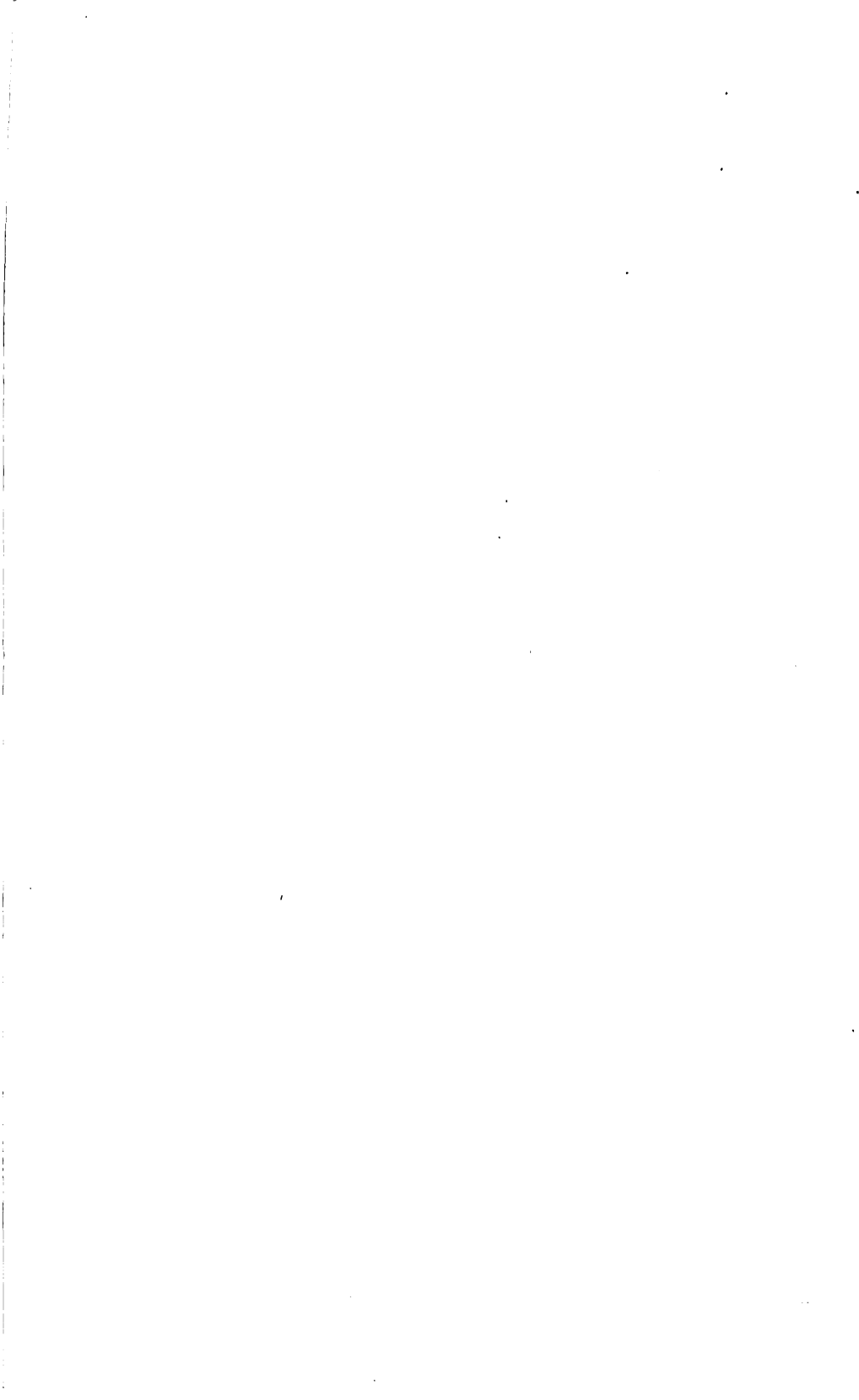
Through all this span, covering a generation of active ownership and control, he was the central force of a great newspaper, known to all the land. He gave to this enterprise from his fiftieth to his eightieth year, his capital, his energy, his business acumen, his profound sagacity and his capacity for the leadership and direction of men. He found The Press little more than a franchise, a mere shell, and he left it a great newspaper. These things are known to the world. They are part of the record of the calling with which he was associated.

His fellow-workers, bound to him by every tie, know the man. Through all the years of close and intimate association, day by day, in the stress of business, the struggle of establishing a far-reaching enterprise and its long management, the Directors of this Company have seen him under every test that active life brings. They

have known him just, generous, patient, far-seeing, full of consideration for others, unassuming, unaware of his own great powers, daily recognizing the ability of others, unselfishly supplementing, guiding, strengthening, stimulating and fostering their powers. No man met him but felt and knew his stainless integrity. No man worked for him or with him, but had a deepening affection and admiration for him. All he had, he used, as those do who faithfully discharge a trust. All who labored with him trusted him in all the relations of life, large and small. He never disappointed any man, and every man associated with him in this enterprise was the better for knowing him, treasures his memory, held his friendship precious and had for him a loyal regard only awakened by those who have not only capacity themselves but the capacity for awakening the best in a man, be his work what it may.

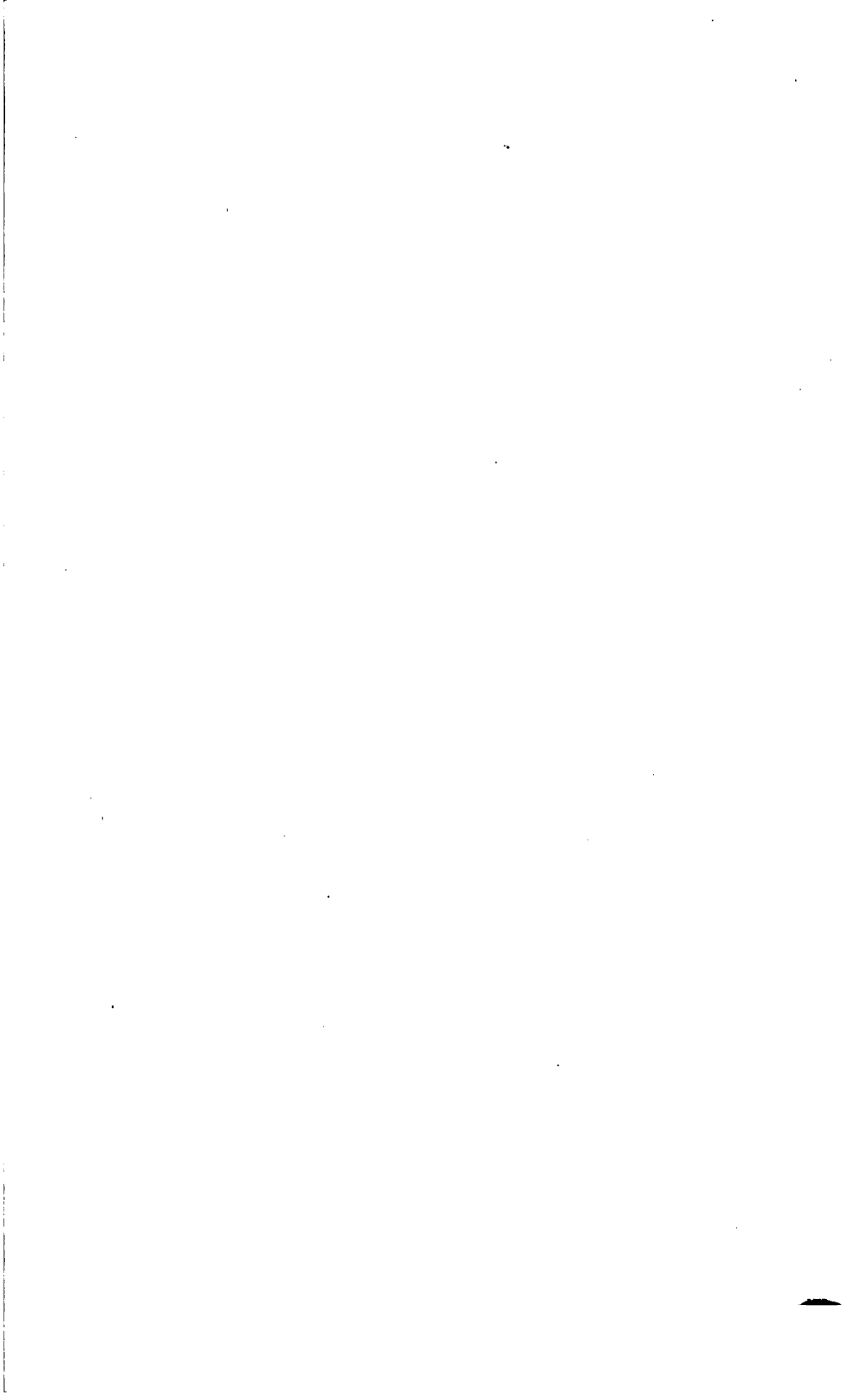
In grief for his going, in sorrow for the loss of one valued in the inner and outer relations of life and in gratitude too for the privilege of knowing him and serving with him, the Directors of The Press Company enter this minute on their record.

JOHN B. TOWNSEND,  
*Secretary.*



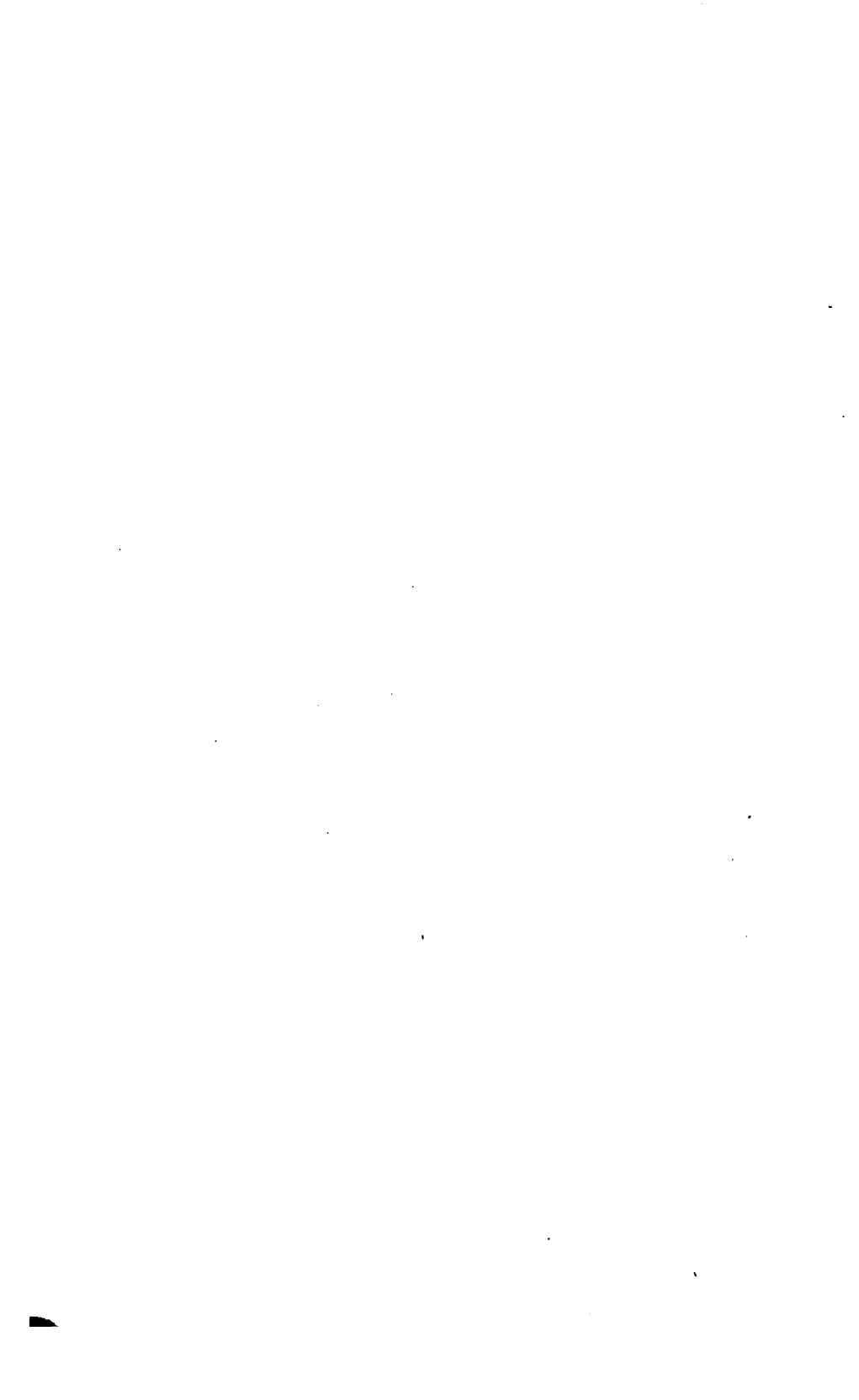






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